



THE UNIVERSITY OF TEXAS AT AUSTIN

Gregory L. Fenves

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Austin, Texas 78712

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April 23, 2018

Dr. Ciaran B. Trace
School of Information
UTA 5.412 (D8600)

Dear Dr. Trace:

I am pleased to appoint you to the University Co-op Board of Directors. Your four-year term will begin September 1, 2018, and end August 31, 2022. The University Co-op plays a critical role in supporting students through their studies at UT, building community among the Longhorn nation, and advancing the mission of the university.

I wish you the best during your term. I am grateful for your willingness to serve in this important role.

Sincerely,

A handwritten signature in black ink, appearing to read "Gregory L. Fenves", written over a circular stamp or seal.

Gregory L. Fenves
President

cc: Alan Friedman, Secretary, General Faculty and Faculty Council
Debbie Roberts, Executive Assistant, Office of the General Faculty